## **Robert Thomas Numbers**

Mr. Numbers is a former federal regulator and consultant in the environmental field across multiple industry sectors. He helped write/develop numerous federal and state regulations in wastewater, stormwater, hazardous waste, and wind energy business sectors. He conducted regulatory negotiations, technical document preparation and publication, presentation to corporate management, stakeholders, shareholders, and Board of Directors.

Continuing his career as a consultant for Fortunate 100 firms in the US with locations worldwide, he managed high profile hazardous waste site remediations throughout the US. Responsibilities included total oversight of projects ranging from indoor air quality, lead and asbestos abatement to remedial design and implementation, client interface and fiscal management. Operational responsibilities included management of three offices of 80-125 engineering professionals and warehouse location, generating 12-16% profitability. Finally, he was selected by senior management of a 1,500-person corporation to identified, development, and implementation of a financial/project information management computer system successfully implemented in 12-months; in over thirty offices throughout the US; fulfilling both private and public ethics, security, as well as audit requirements.

In the latter part of his career, Mr. Numbers focused on marketing and branding of both companies and products internationally assisting in the market entry of over 250 new products into the US marketplace; as well as, assisted in mergers and acquisitions including the sale of one company and the integration of another company into a larger corporation.

Mr. Numbers is a graduate of Lehigh University with a BS in Civil Engineering. He enjoys boating and hiking, as well as mentoring local undergraduate and graduate degreed students at William and Mary. Additional volunteer activities included initiatives in his local community including the IT Committee; Bylaws Committee, and the Buildings and Grounds involved in the upgrade and expansion of the current Two Rivers Country Club building. Finally, he serves as the Team Leader for the James City County Community Emergency Response Team (CERT) in his development.